

## 2009 ACADEMY FALL MEETING

November 18-20, 2009

National Academy of Public Administration  
Washington, DC  
900 7<sup>th</sup> Street, NW, Suite 600, Washington, DC 20001  
and  
Grand Hyatt Washington at Washington Center  
1000 H Street, NW, Washington DC 20001

### ≡ “Health Care for the Future: Beyond the Reform Debate” ≡

**Program Chair: Cindy Williams**

**Program Committee: John Callahan, B.J. Reed, Jeanette Takamura, Frank Thompson, Harvey White**

### AGENDA

10/29/2009 2:04 PM

#### Wednesday, November 18, 2009

12:00 – 4:00 p.m.  
*Staats A & B*

**Board of Directors Meeting**  
(Open to All Academy Fellows)

6:00 – 8:00 p.m.  
*Grand Hyatt Ballroom*  
(Located at 10<sup>th</sup> and H St.  
two blocks southwest of  
the Academy suite)

**Book Launch and Reception**  
(Fall Meeting Registration not required)  
**IF WE CAN PUT A MAN ON THE MOON: Getting Big Things Done in 2 Government** (Harvard Business Press)  
*Academy Fellow William D. Eggers and Harvard Kennedy School Senior Fellow John O’Leary examined 75 major government initiatives since World War II in order to answer a key question: Why do some end in triumph while others end in disaster? Join Bill Eggers and John O’Leary for the launch of their new book, co-hosted by the Academy. The launch promises to be an engaging session on how to increase the odds that policy ideas become successful initiatives.*

#### Thursday, November 19, 2009

Note: Meetings will occur either on the Meeting Level (ML) or in the Academy Suite on the sixth floor)

8:00 – 8:30 a.m.  
*Meeting Level Foyer*

Registration and Continental Breakfast

8:30 – 8:50 a.m.  
*Meeting Level*  
*Auditorium*

Welcome and Opening Remarks  
**J. Christopher Mihm**, Chair, Academy Board of Directors  
Meeting Overview and Fall Meeting Opening Remarks  
**Cindy Williams**, Chair, 2009 Fall Meeting Committee

8:50 – 10:00 a.m.

### ***Plenary Session***

*Meeting Level  
Auditorium*

#### **What Has Been Settled? What Has Not?**

*Even as the annual National Academy meeting is being held; we continue to examine the administrative complexities of health care reform. Will it work? Will American citizens be well served? Will it be affordable? These are some of the continuing questions about health care reform that will be addressed in this plenary session.*

Moderator: **Jennifer L. Dorn**, President and CEO, National Academy of Public Administration

**Gail Wilensky**, Consultant, BB&T Capital Markets|Windsor Group; Advisor, Robert Wood Johnson Foundation and The Commonwealth Fund

**Diane Rowland**, Executive Vice President, Henry J. Kaiser Family Foundation and the Executive Director, Kaiser Commission on Medicaid and the Uninsured

**Judith Feder**, Dean and Professor, Public Policy Institute, Georgetown University

**Alan Lyles**, Henry A. Rosenberg Professor of Public, Private and Nonprofit Partnerships, Government and Public Administration, University of Baltimore

10:00 – 10:15 a.m.  
*Meeting Level Foyer*

Networking Break. Move to sixth floor for sessions 1-4.

10:15 – 11:45 p.m.

### ***Concurrent Sessions***

1) *Staats A & B  
6<sup>th</sup> Floor*

#### **Medicare and Medicaid—The Good, Bad and the Unintended Consequences**

Moderator: **John Callahan**, Director, Health Systems Management Programs, Yale Gordon College of Liberal Arts, University of Baltimore

**Robert Berenson**, Institute Fellow, The Urban Institute

**Kerry Weems**, Senior Vice President for Health Strategy, Vangent

**John R. Dyer**, Deputy Commissioner for Operations and Chief Operating Officer, Food and Drug Administration, U.S. Department of Health and Human Services

2) *Staats C  
6<sup>th</sup> Floor*

#### **Unintended Consequences of Emerging Health Technologies**

*How are emerging technologies reshaping what is possible in health care and what might be possible in the future? What ethical, social, and regulatory issues do they raise, and how might one address them?*

Moderator: **Cindy Williams**, Principal Research Scientist, Security Studies Program at MIT

**Mark S. Frankel**, Director, Scientific Freedom, Responsibility and Law Program, American Association for the Advancement of Science

**Joan A. Scott**, Director, Genetics & Public Policy Center, Johns Hopkins University

**David Rejeski**, Director, Science and Technology Innovation Program, Woodrow Wilson International Center for Scholars

3) *Staats D  
6<sup>th</sup> Floor*

#### **Administrative Solutions in Health Reform**

*Hosted by:* **The Standing Panel on Executive Organization and Management**  
(Open to all Fellows)

Chair: **Herbert N. Jasper**, Senior Consultant, McManis Associates, Inc.

*The Academy entered into a partnership with the National Academy of Social Insurance to formulate a grant application that was funded by the Robert Wood Johnson Foundation about three years ago. The final project report has been released and will be presented.*

**Paul Van de Water**, Co-Project Director, Center on Budget and Policy Priorities  
**Richard P. Nathan**, Director, Nelson A. Rockefeller Institute, State University of New York

**Judith Feder**, Dean and Professor, Public Policy Institute, Georgetown University

4) Training Room  
6<sup>th</sup> Floor

### **New Fellow Orientation**

5) Meeting Level  
Auditorium

### **Governance in the Health Sector: Approaches to Reform in Developing Countries**

*Hosted by:* **The International Standing Panel**

(Open to all Fellows)

Chair: **Gary J. Reid**, Coordinator, Administrative and Civil Service Reform Thematic Group, The World Bank

12:00 – 1:00 p.m.  
*Meeting Level Foyer  
and 6th Floor*

**Lunch** (available on the meeting level and the sixth floor)

1:00- 2:15 p.m.  
*Meeting Level  
Auditorium*

### **The 2009 Herbert Roback Scholarship Award**

**John Shannon**, Chair, Herbert Roback Scholarship Award Committee

### **The Brownlow Dialogue**

**Norman Johnson**, Chair, Louis Brownlow Book Award Committee  
2009 Louis Brownlow Book Award Winner

2:15 – 2:30 p.m.

Networking Break. Move to sixth floor for sessions 1-4.

2:30 – 4:00 p.m.

### ***Concurrent Sessions***

1) Staats A&B  
6<sup>th</sup> Floor

### **Global Health Issues**

Moderator: **Harvey L. White**, Associate Professor, University of Pittsburgh  
**Chinua Akukwe**, Chair, Technical Advisory Board Africa Center for Health and Human Security, The George Washington University Medical School  
**Joanne Russell**, Director, Center for Global Health, University of Pittsburgh and The Dean of the School of Public Health, University of Pittsburgh (invited)

2) Staats D  
6<sup>th</sup> Floor

### **The Digital Transition As Elixir?**

*The Obama administration has made conversion to electronic medical records a cornerstone of reform. How do we make medical records electronic? What will it cost? What will it save? How will it improve health care?*

Moderator: **Frank Thompson**, Professor, School of Public Affairs and Administration, Rutgers at Newark

**Harris Frankel**, Neurologist, President, Metro Omaha Medical Society and President, Nebraska Health Information Initiative

**Ree Sailors**, Program Director, Health Division, National Governors Association  
**Robert Cunningham**, Consultant, National Health Policy Forum, The George Washington University

3) Training Room  
6<sup>th</sup> Floor

**Health Care Disparities**

*Hosted by: **The Standing Panel on Social Equity in Governance***

(Open to all Fellows)

Chair: **Blue Wooldridge**, Professor, L. Douglas Wilder School of Government, Virginia Commonwealth University

**Brian Smedley**, Vice President and Director, Health Policy Institute, Joint Center for Political Studies

**Steven Woolf**, Professor of Medicine and Director, Center for Human Needs, Virginia Commonwealth University

**Mitchell Rice**, Professor, Department of Political Science, Texas A & M University

4) IBEW Auditorium  
Meeting Level

**State Budgets and Health Care Reform**

*A great deal has been written and discussed concerning National health care reform but States themselves will bear significant financial and administrative responsibility in the operation of any proposed changes to the health care system. This panel will focus on the implications for states of the changes proposed and how they can best manage reform at the state and local level.*

Moderator: **B.J. Reed**, Dean and Professor of Public Administration, College of Public Affairs and Community Service, University of Nebraska At Omaha

**Estelle Richman**, Secretary at Dept of Public Welfare, State of Pennsylvania

**Donald Boyd**, Senior Fellow, Nelson A. Rockefeller Institute of Government, Albany

**Scott Pattison**, Executive Director, National Association of State Budget Officers

4:00 – 4:30 p.m.

Networking Break. Please move to the Grand Hyatt Hotel Ballroom

4:30 – 5:15 p.m.  
Grand Hyatt Hotel  
Constitution A  
(Located at 10<sup>th</sup> and H St.  
two blocks southwest of  
the Academy suite)

**Induction Ceremony for New Fellows**

**David Mora, Chair**, Fellows Nominating Committee

5:15 – 6:15 p.m.  
Grand Hyatt Hotel  
Constitution A

**James E. Webb Lecture**

*The Webb Lecture Program honors James E. Webb. Mr. Webb's career, capped by his exemplary contributions as director of the Bureau of the Budget and administrator of the National Aeronautics and Space Administration, serves as a standard for those who want to improve and strengthen the capacities and performance of government.*

*The Lecture Program is sponsored by the Academy's Fund for Excellence in Public Administration, through a generous grant from the Kerr Foundation. The annual lecture is presented by a distinguished American.*

Speaker: **T. R. Reid**, Author and Journalist

6:15 – 7:00 p.m.  
*Grand Hyatt Hotel*

## **Reception**

7:00 – 9:00 p.m.  
*Grand Hyatt Hotel*  
*Constitution B*

**James E. Webb Dinner**  
*(Fellows and their guests only)*

**George Graham Award for Exceptional Service to the Academy**  
**Naomi B. Lynn**, Chair, The George Graham Award Committee

## **Friday, November 20, 2009**

7:30 – 8:30 a.m.  
*Training Room*  
*6<sup>th</sup> Floor*

Board of Directors Breakfast Meeting  
(Executive Session)

8:00 – 9:00 a.m.  
*Meeting Level Foyer*

Continental Breakfast

9:00 – 10:15 a.m.  
*Meeting Level*  
*Auditorium*

### ***Plenary Session***

**President's Report**, **Jenna Dorn**, President, National Academy of Public Administration

**Academy Business Meeting**, Board Chair

### **Treasurer's Report**

Treasurer, Academy Board of Directors

### **Tributes to Deceased Fellows**

Chair, Academy Board of Directors

10:15 – 10:30 a.m.  
*Meeting Level Foyer*

Networking Break. Move to sixth floor for sessions 1-4.

10:30 – 12:15 p.m.

### ***Concurrent Sessions***

1) *Staats A & B*  
*6th Floor*

### **The Africa Working Group:**

Convener: **Sylvester Murray**, Professor, Savannah State University, Georgia

**Clarence Hall**, Director of Health and HIV/AIDS, Africare (invited)

**Akudo Anyanwu-Ikemba**, CEO Friends of the Global Fund Against HIV/AIDS, TB and Malaria in Africa

**Peggy Valentine**, Dean, School of Health Sciences, Winston-Salem State University

2) *Staats C*  
*6th Floor*

### **Federalism and Health Policy**

*Health care reform promises to have major implications for the division of labor in our federal system? Will it be a force for centralization? In what respects, will the states continue to play a vital role in this policy arena? How will it affect intergovernmental relations and management?*

*Hosted by: **The Standing Panel on the Federal System***

(Open to all Fellows)

Chair: **Paul L. Posner**

Moderators: **Paul L. Posner**, MPA Director, Department of Public and International Affairs, George Mason University and **Frank Thompson**, Professor, Rutgers Center for State Health Policy

**Alan Weil**, National Academy for State Health Policy

**Karen Pollitz**, Research Professor, Georgetown University Health Policy Institute

**Ray Scheppach**, Executive Director, National Governors Association (invited)

3) *Staats D*  
6th Floor

### **Wounded Warriors: Issues and Progress**

*What challenges remain in the Department of Defense, the Department of Veterans Affairs, and at the local and state levels in helping wounded service members and their families? What steps are the DOD, the VA, and local governments taking to help overcome them?*

Moderator: **Cindy Williams**, Principal Research Scientist, Security Studies Program, Massachusetts Institute of Technology

**David Chu**, President and CEO, Institute for Defense Analyses

**Michael Kussman**, Former Under Secretary for Health, U.S. Department of Veterans Affairs

**Bernard Rostker**, Senior Fellow, RAND Corporation

**Joyce Wilson**, City Manager, City of El Paso

4) *Training Room*  
6th Floor

### **Public Health Preparedness for Disasters or Pandemics**

*We are now dealing with an H1N1 flu pandemic that is testing our systems of public health preparedness. Hear how Federal and State officials are dealing with this crisis and what it portends for future public health emergencies.*

Moderator: **John Callahan**, Director, Health Systems Management Programs, Yale Gordon College of Liberal Arts, University of Baltimore

**Julie L. Gerberding**, Consultant, Julie Gerberding MD, LLC

**Nicole Lurie**, Assistant Secretary Emergency Preparedness and Response, U.S. Department of Health and Human Services

**John Colmers**, Secretary of Health and Mental Hygiene, State of Maryland

5) *Meeting Level*  
Auditorium

### **Safety Nets at the Community Level**

*No matter what national health care reforms are adopted at the national level the implementation of those reforms aimed at vulnerable populations will be the responsibility of agencies and organizations at the local level, including community health agencies. This panel will focus on how the health safety net will be impacted by health reform and the issues faced by community level agencies as they mobilize to implement those reforms.*

Moderator: **B.J. Reed**, Dean and Professor of Public Administration, College of Public Affairs and Community Service, University of Nebraska At Omaha

**Leighton Ku**, Professor of Health Policy, Director, Center for Health Policy Research, School of Public Health & Health Services, The George Washington University

**Georges Benjamin**, Executive Director, American Public Health Association

**Magda G. Peck**, ScD, Associate Dean for Community Engagement and Public Health Practice, University of Nebraska Medical Center, College of Public Health

12:30 – 1:30 p.m.  
*Meeting Level Foyer  
and 6th Floor*

**Lunch** (available on the Meeting level and the sixth floor)

1:30 - 2:30 p.m.  
*Meeting Level  
Auditorium*

**Elmer B. Staats Lecture**

*The Lecture Program honors Elmer B. Staats, whose exemplary contribution in government serves as a standard. Mr. Staats' long and distinguished career was capped by his service as Comptroller General of the United States.*

**William Roper**, CEO, University of North Carolina Health Care System

**Concluding Remarks:** Chair, Academy Board of Directors