



Work-in-Progress

Indian Health Service Office of Urban Indian Health Programs Strategic Planning for Urban Indian Health Programs

ABOUT THE NATIONAL ACADEMY

The National Academy of Public Administration is a non-profit, independent organization of top public management and organizational leaders who tackle the nation's most critical and complex public management challenges. With a network of more than 850 distinguished Fellows and an experienced professional staff, the National Academy is uniquely qualified and trusted across government to provide objective advice and practical solutions based on systematic research and expert analysis. Established in 1967 and chartered by Congress in 1984, the National Academy continues to make a positive impact by helping federal, state and local governments respond effectively to current circumstances and changing conditions. Learn more about the National Academy and its work at www.NAPAwash.org

BACKGROUND

The Indian Health Service (IHS) is the agency within the Department of Health and Human Services responsible for providing primary health services to American Indians and Alaska Natives throughout the country. IHS's mission is "to raise the physical, mental, social, and spiritual health of American Indians and Alaska Natives to the highest level." The IHS Urban Indian Health Program (UIHP) was created by Congress in 1976 under the Indian Health Care Improvement Act to provide culturally appropriate health services to address the needs of urban Indians. UIHP provides funding, through grants and contracts, to nonprofit urban Indian organizations located in urban centers. These organizations provide a range of services to urban Indians, from facilitating access to health care to directly providing primary, dental, mental health, and other services.

PROJECT DESCRIPTION

The 2016 Consolidated Appropriations Act directs the IHS to develop a strategic plan for UIHP in consultation with urban Indians and the National Academy of Public Administration (the Academy). This project will be led by a panel of seven Academy Fellows and one expert on urban Indian health issues who is enrolled in a Tribe. In performing this work, the Academy will accomplish the following:

- Evaluate the current state of the Urban Indian Health Programs.
- Identify the needed future state.
- Develop a strategic plan to guide the work of the headquarters office of UIHP, urban area coordinators, and urban Indian organizations participating in the program.

As part of this project, the Panel and project team will conduct extensive outreach to IHS/UIHP leadership and employees, as well as confer with key external stakeholder groups. To support the development of the strategic plan, the Academy will facilitate workshops with internal and external stakeholders to obtain input, discuss research findings, and reach consensus on program goals, objectives, and delivery strategies.

PANEL

Gail Christopher (Chair)*, Vice President for Policy and Senior Advisor, W. K. Kellogg Foundation. Former Vice President of Health, W. K. Kellogg Foundation; Vice President, Office of Health, Women and Families, Joint Center for Political and Economic Studies; Guest Scholar, The Brookings Institution; Executive Director, Institute for Government Innovation, John F. Kennedy School of Government, Harvard University; Co-Chair, Advisory Board, Alliance for Redesigning Government, National Academy of Public Administration; National Director and Creator, Americans All: K-12 National Multicultural Educators Training Program; Associate for Development and Program Design, Information and Services Clearinghouse, School of Divinity, Howard University; National Director and Principal Architect, National Reclaim Our Youth Violence Prevention Program; Executive Director, Family Resource Coalition of America; Member, Vice-President's Advisory Commission on Customer Service.

Michael Brintnall, Ph.D.* Former Executive Director, American Political Science Association; Executive Director, National Association of Schools of Public Affairs and Administration; Director of Professional Affairs, American Political Science Association; Vice President for Academic Affairs, Mount Vernon College. Former positions with U.S. Department of Housing and Urban Development: Senior Social Science Research Analyst, Office of Policy Development and Research; Director, Economic Development Programs, Analysis and Evaluation Division, Community Planning and Development. Former Assistant Professor, Department of Political Science, Brown University; Research Assistant, Human Affairs Research Centers, Battelle Memorial Institute.

Daniel Carpenter, Ph.D.* Allie S. Freed Professor of Government, Harvard University. Former positions with Harvard University: Director, Social Sciences Program, Radcliffe Institute for Advanced Study; Director, Center for American Political Studies; Professor of Government. Positions with University of Michigan: Primary Research Scientist, Center for Political Studies; Associate Professor of Political Science; Lecturer, Gerald R. Ford School of Public Policy; Associate Professor of Political Science. Former Assistant Professor of Politics, Princeton University.

Judy England-Joseph* Strategic Advisor, Partnership for Public Service. Former Research Director, Partnership for Public Service; Project Manager, CPS Human Resources. Former positions with U.S. Government Accountability Office: Director of Housing and Community Development Issues; Associate Director of Energy Issues; Senior Executive Training Program; Assistant to the Assistant Comptroller General for U.S. Government Accountability Office Operations.

Susan Gooden, Ph.D.* Professor, Public Administration and Policy and Executive Director, Grace E. Harris Leadership Institute, Wilder School of Government and Public Affairs, Virginia Commonwealth University. Former positions with Virginia Polytechnic Institute and State University: Associate Professor, Center for Public Administration and Policy; Founding Director, Race and Social Policy Research Center; Director, MPA Program, Virginia Tech, Richmond Center; Former positions with the University of North Carolina-Chapel Hill, Post-Doctoral Fellow, The Carolina Minority Postdoctoral Scholars Program, Research Evaluator, Community Social Work Program; Former Consultant, MDRC.

Kay Goss* Senior Principal and Senior Advisor for Emergency Management and Continuity Programs, SRA International. Former Senior Advisor for Emergency Management, Homeland Security, and Business Security, EDS; Associate Director, National Preparedness, Training, and Exercises, FEMA; Senior Assistant to the Governor, Intergovernmental Relations, Little Rock, AR; Project Director, Association of Arkansas Counties; Project Director, Educational Finance Study Commission, Arkansas Legislature. Former positions with State Capitol, Little Rock, AR: Chief Deputy State Auditor; Research Director, Arkansas State Constitutional Convention, State Capitol.

Shoshanna Sofaer, Dr.P.H.* Director of Strategic Research Planning, Health & Social Development, American Institutes for Research. Former Robert P. Luciano Professor, Health Policy, School of Public Affairs, Baruch College, City University of New York; Professor, Public Health Doctoral Program, Graduate Center, City University of New York; Professor & Associate Dean for Research, School of Public Health and Health Services, George Washington University Medical Center; Associate Professor & Associate Chair for Research, George Washington University; Assistant Professor, Department of Health Services, University of California- Los Angeles.

Donald K. Warne, MD, MPH, Chair, Department of Public Health, North Dakota State University; Senior Policy Advisor, Great Plains Tribal Chairmen's Health Board; Adjunct Professor, Sandra Day O'Connor College of Law, Arizona State University; Member, Oglala Lakota Tribe from Pine Ridge, South Dakota; Member, National Institutional Review Board, IHS.

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PROJECT STAFF

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