**Academy Publications 1992-2017**

All of the publications listed below, unless otherwise indicated, are sole products of the National Academy of Public Administration (including Academy panels, study teams, program centers, and other instruments of NAPA work).

1992

*Beyond Distrust: Building Bridges Between Congress and the Executive.* With support from the Ford Foundation, the Hewlett Foundation, the Prudential Foundation, and State Farm Mutual Automobile Insurance Company. 1992.

*Preliminary Research Results--Study of Succession Planning and Executive Selection: Literature Review and Annotated Bibliography.* For the Use of Selected Federal Agencies and Departments. 1992.


*Review of Judiciary Space and Facilities Responsibilities.* For the Administrative Office of the United States Courts


1993
Coping with Catastrophe: Building an Emergency Management System to Meet People’s Needs in Natural and Manmade Disasters. Project and report sponsored by Congress. 1993

Reinventing the Bonneville Power Administration. For the Bonneville Power Administration. 1993

Federal Bureau of Prisons: Proposed Organizational Changes to Meet the Challenges of … For the Department of Justice (DOJ) Federal Bureau of Prisons (BOP). 1993


Succession Planning Special Report: Mentoring. For the Use of Selected Federal Agencies and Departments. 1993.

Succession Planning Colloquia. For the Use of Selected Federal Agencies and Departments. 1993.


Leading People in Change: Empowerment, Commitment, Accountability. For U. S. Department of Health and Human Services. 1993

Ethical Dimensions of Environment Policy and Decision Making: Risk Management, Integrational Equity, and Discounting. Annotated Bibliography. For the U. S. Department of Energy which sponsored the project in cooperation with Battelle Pacific Northwest Labs. 1993

The Information Government: National Agenda for Improving Government through Information Technology. From a Forum sponsored by the Center for Information Management of the National Academy of Public Administration. 1993

The Role of Information Technology in Reinventing Government. From a Conference April 23-24, 1993 at Airlie House of senior information managers from federal, state and local governments, the private sector, and academia sponsored by the National Academy of Public Administration’s Center for Information Management with recommendations to
Vice President Al Gore and the National Performance Review on the strategic application of information management. 1993

*Update.* Newsletter of the National Academy of Public Administration. 1993


**1994**


*Human Resources Management Literature Review and Bibliography for Use by the Project Team and Sponsoring Agencies of Implementing Real Change in Human Resources Management: Alternatives for Federal Agencies.* For the Human Resources Consortium through the Department of Commerce. 1994.

*The Roles, Mission, and Operation of the U.S. General Accounting Office.* For the Committee on Governmental Affairs, United States Senate. Foreword by Senator John Glen, Chairman and Senator William V. Roth, Jr. Ranking Minority Member. 1994.

*Review of the Space Shuttle Costs, Reduction Goals and Procedures.* For the National Aeronautics and Space Administration (NASA). 1994

*Determining Average and Marginal Costs.* For the National Aeronautics and Space Administration (NASA). 1994

*Review of the Aviation Safety Reporting System.* For the Federal Aviation Administration (FAA). 1994

*Realigning Funding and Performance Expectations.* Report by a panel of the National Academy of Public Administration for the Federal Aviation Administration (FAA). 1994

*Allocation of Common Services and Pricing of OPM Products.* For the Office of Personnel Management (OPM). 1994
The Environment Goes to Market: The Implementation of Economic Incentives for Pollution Control. For the Environmental Protection Agency (EPA). 1994.


Renewing HUD: A Long-Term Agenda for Effective Performance--Full Report. For the U. S. Department of Housing and Urban Development (HUD). 1994

Renewing HUD: A Long-Term Agenda for Effective Performance--Summary Report. For the U. S. Department of Housing and Urban Development (HUD). 1994


Restructuring the Naval Petroleum and Oil Shale Reserves. For Department of Energy (DOE). 1994.


1995


Setting Priorities, Getting Results: A New Direction for the U.S. Environmental Protection Agency. For the Environmental Protection Agency (EPA). 1995.

Developing Performance Measures for Information in Montgomery County, Maryland. For Montgomery County, Maryland. 1995.


Alternative Structures for the United States Trustee Program. For Department of Justice (DOJ). 1995.

A Review of the National Science Foundation Science and Technology Centers. For the Department of Justice (DOJ). 1995.


1996


Ensuring Worker Safety and Health across the DOE Complex. For the Department of Energy (DOE). 1996


An Examination of HRSA’s Role: Ensuring Health Care for Those Most … “ For …. 1996.


Toward Results-Oriented Intergovernmental Systems: An Historical Look at the Development of the Oregon Option Benchmarks. With support from the Annie E. Casey Foundation. 1996.

The Oregon Option: Early Lesson from a Performance Partnership on Building Results-Driven Accountability. With support from the Annie E. Casey Foundation. 1996.


Facilitating Solutions to Multiple Appellate Processes: Alternatives for ... “
For ... 1996.


Administrative Functions in the Federal Trial Courts and the Challenges of ... For the Federal Judiciary. 1996.


Salary Levels of Secretaries to Judicial Officers: Information and Analyses.
For the Federal Judiciary. 1996.

A Path to Smarter Economic Development: Reassessing the Federal Role.
For the Economic Development Administration (EDA). 1996.

A Performance Based Organization for Nautical Charting and Geodesy.


A Competency Model for Human Resources Professionals. For the Human Resources Consortium. 1996.

Improving the Efficiency and Effectiveness of Human Resources Services. For the Human Resources Consortium. 1996.

Practical Applications for Federal Agencies. For the Human Resources Consortium. 1996.


Review of NASA’s Reimbursable Programs. For the National Aeronautics and Space Administration. 1996.
A Review of the Commercial Technology Division’s Programs. For National Aeronautics and Space Administration (NASA). 1996.


1997

Resolving the Paradox of Environmental Protections: An Agenda for Congress, EPA, and the States. For Congress. 1997

Principles for Federal Managers of Community-Based Programs. For the Environmental Protection Agency (EPA). 1997

The Role of the National Guard in Emergency Preparedness and Response. For the Federal Emergency Management (FEMA). 1997


An Assessment of VA’s Service Center. For the Department of Veterans Affairs (VA). 1997.

Management of Compensation and Pension Benefits Claim Processes for Veterans. For Congress and the Department of Veterans Affairs (VA). 1997

Preliminary Review of Federal Housing Administration Acquisition Activities. For the Federal Housing Administration (FHA). 1997


Managing Succession and Developing Leadership: Growing the Next Generation of Public Service Leadership. Series on Implementing Real Change in Human Resources Management. For the Human Resources Consortium. 1997

Innovations and Flexibilities: Overcoming HR System Barriers. For the Human Resources Consortium. 1997

Measuring Results: Successful Human Resources Management. For the Human Resources Consortium. 1997

Salary Levels of Secretaries to Judicial Officers: Information and Analysis. For Federal Judiciary. 1997

Allocating Management and Funding Responsibilities for Excess Properties at DOE. For the Department of Energy (DOE). 1997


Budgeting for Performance: Strategy, Flexibility, and Accountability to Meet a Demanding Mission. For the Department of Energy (DOE). 1997

Ensuring Worker Safety and Health across the DOE Complex. For the Department of Energy (DOE). 1997

Review of the Commercial Technology Division's Program. For … 1997


1998

Creating High-Performance Government Organizations: Practical Guide. For ... 1998


Work/life Programs: Helping Managers, Helping Employees. For the Human Resources Consortium. 1998

Effective Performance Consulting--Human Performance Improvement. For ... 1998

Theory and Practice--Human Performance Improvement Series IV. For ... 1998

A User's Guide and Case Studies--Human Performance Improvement Series. For ... 1998


Planning for Results. For the Performance Consortium. 1998

Linking Administrative Support to Strategic Planning. For the Performance Consortium. 1998

Improving Performance across Programs. For the Performance Consortium. 1998

Budget Alignment. For the Performance Consortium. 1998

Strengthening the National Park Service Construction Program. For the National Park Service (NPS), Department of the Interior (DOI). For the Performance Consortium. 1998

Building Stronger Communities and Regions: Can the Federal Government Help? With support from the Joyce Foundation. For the Performance Consortium. 1998

Managing NEPA at the Department of Energy. For the Department of Energy. 1998


1999

Entry-Level Hiring and Development for the 21st Century: Professional and Administrative Positions. For the Human Resources Consortium. 1999

Remembering the Future: Applying Foresight Techniques to Research Planning at EPA. For the Environmental Protection Agency (EPA).

Enhancing the Capabilities of U.S. AID and Its Nongovernmental Partners. For the Bureau for Europe and the New Independent States of the U. S. Agency for International Development. 1999


The United States Holocaust Memorial Museum: A Study of Governance and Management. For the United States Holocaust Memorial Museum. The 1999

Legal Limits on Access to and Disclosure of Disaster Information. For the National Mapping Division of the United States Geological Survey. 1999


Strengthening Human Resources Departments through Strategic Alignment. For the Human Resources Consortium. 1999

The Emerging Regional Governance Network: A National Survey of Regional Organizations. Jointly with the National Association of Regional Councils. 1999
Restoring Managerial Accountability to the U.S. Forest Service. For the United States Forest Service. 1999


Using Practical Program Evaluations. Focus. For the Performance Consortium. 1999


HUD Procurement Reform: Substantial Progress Underway. For Congress and the U. S. Department of Housing and Urban Development (HUD). 1999

GPRA in HUD: Changes for the Better. For Congress and the U. S. Department of Housing and Urban Development (HUD) regarding the Government Performance and Results Act (GPRA). 1999

Personnel Reform in the Federal Aviation Administration. For the Congress and the U. S. Federal Aviation Administration (FAA). 1999


Regionalization Below State-Level In Germany and the United States (Regionalisierung Unterhalb Der Landesebene In Deutschland Und Den Vereinigten Staaten) Jointly with the Forschungsinstitut für öffentliche Verwaltung bei der Deutschen Hochschule für Verwaltungswissenschaften Speyer, Germany. 1999


The Public Objective. A Newsletter from the National Academy of Public Administration.

2000


Evaluating Methods for Monitoring and Improving HUD-Assisted Housing Programs. For the U. S. Department of Housing and Urban Development. 2000


Performance Indicators: Getting Started. For the Performance Consortium. 2000


What Are the Uses of Performance-Based Information and Measures? For the Performance Consortium. 2000

Designing Effective Performance Measures. For the Performance Consortium. 2000

Using Performance Data to Improve Program Effectiveness. For the Performance Consortium. 2000

Operationalizing Performance Management. For the Performance Consortium. 2000

The Case for Transforming Public--Sector Human Resources Management. For the Human Resources Consortium. 2000


2001

Bulgarian Institute for Public Administration and European Integration (2001-2005) Project of the National Academy of Public Administration for the … . 2001

Evaluating Environmental Progress: How EPA and the States Can Improve the Quality of Enforcement and Compliance Information. For the United States Environmental Protection Agency (EPA). 2001

Environmental Justice in EPA Permitting: Reducing Pollution in High-Risk Communities Is Integral to the Agency’s Mission. For the United States Environmental Protection Agency (EPA). 2001

Models for Change: Efforts by Four States to Address Environmental Justice. For the Environmental Protection Agency (EPA). 2001


The Quest for Talent: Recruitment Strategies for Federal Agencies. For the Human Resources Consortium. 2001

Changes in Human Resources Competencies since 1996: Implications for Federal HR Professionals. For the Human Resources Consortium. 2001


2002


Environmental Justice in EPA Permitting: Reducing Pollution in High-Risk Communities Is Integral to the Agency’s Mission. For the Environmental Protection Agency (EPA). 2002

Models for Change: Efforts by Four States to Address Environmental Justice. For the Environmental Protection Agency (EPA) (2002)

Understanding What States Need to Protect Water Quality. For the Environmental Protection Agency (EPA). 2002


Wildfire Suppression: Strategies for Containing Costs. For Congress and the U. S. Departments of Agriculture and the Interior. 2002


Summary of Human Resources Management Research. For the Human Resources Management Consortium. 2002


Scientific Research at the Smithsonian Institution. For the Smithsonian Institution, the Office of Management and Budget, and the Office Science and Technology Policy. 2002.


A Review of the National Park Service Implementation of Reforms Recommended in a 1998 Academy Report. For the National Park Service. 2002

2003

A Breath of Fresh Air: Reviving the New Source Review Program. For Congress and the U. S. Environmental Protection Agency (EPA). 2003

Powering the Future: High-Performance Partnerships. With support of the Annie E. Casey Foundation. 2003

Leadership for Leaders: Senior Executives and Middle Managers. Published by Management Concepts. 2003
First Line Supervisors in Federal Service: Selection, Development and Management. Published by Management Concepts. 2003


Containing Wildland Fire Costs: Improving Equipment and Services Acquisition. For the Congress and the U. S. Departments of Agriculture and the Interior. 2003

Containing Wildland Fire Costs: Utilizing Local Firefighting Forces. For Congress and the U. S. Departments of Agriculture and the Interior. 2003


2004

Containing Wildland Fire Costs: Improving Equipment and Services Acquisition. For the U.S. Department of Agriculture (USDA), Department of the Interior (DOI). 2004


Technology Transfer: Bringing Innovation to NASA and the Nation. For the National Aeronautics and Space Administration (NASA). 2004

The U.S. Park Police: Focusing Priorities, Capabilities, and Resources for the Future. For the National Park Service (NPS) Park Police (USPP). 2004

2005

Action Plan to Achieve a Diverse Workforce. For the Centers for Disease Control and Prevention (CDC). 2005
Transforming the FBI: Progress and Challenges. For Congress, the Department of Justice (DOJ) and the Federal Bureau of Investigation (FBI). 2005

Transforming the FBI: Roadmap to an Effective Human Capital Program. For Congress (U. S. House of Representatives, Appropriations Committee Subcommittee on Commerce, State, Justice, the Judiciary, and Related Agencies), the Department of Justice (DOJ) and the Federal Bureau of Investigation (FBI). 2005

Human Capital Flexibilities for the 21st Century Workforce. For the National Aeronautics and Space Administration (NASA). 2005

Corporation for National and Community Service: Building a Foundation for the Future. For the Corporation for National and Community Service (CNCS). 2005


Ensuring the Prosperity of America: Addressing the Fiscal Future. Produced as part of the Academy’s Big Ideas initiative. 2005

Review of Actions Taken to Strengthen the Nation’s Emergency Management System. For the Federal Emergency Management Agency (FEMA).

Achieving Federal Missions with a Multi-sector Workforce: Leadership for the 21st Century. Produced under the direction of the NAPA Standing Panel on the Public Service as part of the Academy’s Big Ideas initiative. 2005

An Integrated Facility Identification System: Key to Effective Management of Environmental Information at the Environmental Protection Agency. Jointly with the Environmental Information Consortium for the Environmental Protection Agency (EPA) Office of Environmental Information. 2005

2006


The Ready to Perform? Planning and Management at the National Marine Sanctuary Program. For the Department of Commerce (DOC), National Oceanic and Atmospheric Administration (NOAA) National Marine Sanctuary Program (2006)
Transforming the FBI: Integrating Management Functions under a Chief Management Officer. Report by a panel of the National Academy of Public Administration for Congress, the Department of Justice (DOJ) and the Federal Bureau of Investigation (FBI). 2006

Moving from Scorekeeper to Strategic Partner: Improving Financial Management. For the U.S. House of Representatives, Committee on Government Reform, Subcommittee on Government Management, Finance and Accountability. 2006


2007

Off-Shoring: New Challenges and Opportunities in an Expanding Global Economy. For Congress and the Bureau of Economic Analysis (BEA). 2007


Taking Environmental Protection to the Next Level: An Assessment of the U.S. Environmental Services Delivery System. For the Environmental Protection Agency (EPA). 2007

NASA: Balancing a Multisector Workforce to Achieve a Healthy Organization. For the National Aeronautics and Space Administration (NASA) (2007)

Preparing for Catastrophe: Management review of the Small Business Administration Disaster Assistance Program. For the Small Business Administration (SBA). 2007

A Model and Process for the Certified Assessment of Human Resources Systems: A Pathway to Assurance. For the University of California. 2007
2008


*Managing Compensation and Recognition in a Multi-Pay-Plan Environment.* For the Centers for Disease Control and Prevention (CDC). 2008

*Independent Review of the USCG Modernization Program and Financial Transformation Phase I and Phase II.* For the U.S. Coast Guard (USCG). 2008

*Building the Capacity to Address the Nation's Drug Problem.* For the Office of National Drug Control Policy (ONDCP). 2008

*Saving Our History: A Review of National Park Cultural Resource Programs.* For the National Park Service (NPS). 2008


*Financing Transportation in the 21st Century.* For the Intergovernmental Forum on Transportation Finance. 2008

*Identifying the Workforce to Respond to a National Imperative: The Next Generation Air Transportation System (NextGen).* For the Federal Aviation Administration (FAA). 2008

*Recruiting and Retaining a Diverse High-Performing Workforce.* For the Department of Veterans Affairs (VA). 2008

*After Yellow Ribbons: Providing Veteran-Centered Services.* For the Department of Veterans Affairs (VA). 2008


*Managing Compensation and Recognition in a Multi-Pay-Plan Environment.* For the Centers for Disease Control and Prevention (CDC) 2008

2009

*An Early Evaluation of NOAA’s Habitat Matrix Program.* For the Department of Commerce (DOC), National Oceanic and Atmospheric Administration (NOAA). 2009
Strengthening National Defense: Countering Encroachment through Military-Community Collaboration. For the Department of Defense (DOD) 2009

Developing Technology to Protect America. For the Department of Homeland Security (DHS) Science and Technology Directorate. 2009


The National Dialogue on Health Information Technology and Privacy. For the Office of Management and Budget (OMB), General Services Administration (GSA), Federal Chief Information Officers (CIO) Council. 2009


2010

Choosing the Nation’s Fiscal Future. Committee on the Fiscal Future of the United States, supported by the John D. and Catherine T. MacArthur Foundation. 2010

Strengthening America’s Best Idea: An Independent Review of the National Park Service’s Natural Resource Stewardship and Science Directorate. For the National Park Service (NPS), Natural Resource Stewardship and Science (NRS) Directorate. 2010


The Defense Civilian Intelligence Personnel System...An Assessment of Design, Implementation, and Impact. For the Department of Defense (DOD). 2010


Building Strong for Tomorrow: Recommendations for the Organizational Design of the NOAA Climate Service. For the Department of Commerce, National Oceanic and Atmospheric Administration (NOAA). 2010
United We Ride National Dialogue. For the Coordinating Council on Access and Mobility (CCAM). 2010

Transformation Support Services. For the Department of Housing and Urban Development (HUD). 2010

Office of Citizen Services and Communication. For the General Services Administration (GSA). 2010


Amtrak OIG Organizational Assessment, Phase I. For the Amtrak Office of the Inspector General (Amtrak OIG). 2010

Transformation Support Services. For the Department of Housing and Urban Development (HUD). 2010

2011

Veterans Health Administration Fee Care Program. For the Department of Veterans Affairs (VA). 2011


The Defense Civilian Intelligence Personnel System...Continuing the Evolution Defense Civilian Intelligence Personnel System Review (Phase II). For the Department of Defense (DOD) 2011


2012

Assessment of the Department of Defense Panel on Contracting Integrity (DoD Panel) review of post-employment restrictions on former DoD personnel. For the Department of Defense (DOD). 2012

The National Dialogue on Green and Healthy Homes. For the National Coalition to End Childhood Lead Poisoning. 2011

2013
Forecast for the Future: Assuring the Capacity of the National Weather Service. For the National Weather Service (NWS). 2013


Reforming the U.S. Postal Service (USPS): An Independent Review of a Thought-Leader Proposal to Reform the U.S. Postal Service. For the U.S. Postal Service (USPS). 2013

NASA: Balancing a Multisector Workforce to Achieve a Healthy Organization. For the National Aeronautics and Space Administration (NASA). 2013

Review of Departmental Management and Oversight of the National Laboratories. For the Department of Energy (DOE). 2013

The Collaborative Forum: The Office of Management and Budget's Partnership Fund for Program Integrity and Innovation. For the Office of Management and Budget Collaborative Forum. 2013

Reforming the U.S. Postal Service: An Independent Review of a Thought-Leader Proposal to Reform the U.S. Postal Service. For the U.S. Postal Service. 2013


Measuring What Matters: Reducing Risk by Rethinking How We Evaluate Cybersecurity. For the SafeGov. 2013

Revenue and Job Impact Analysis: The Relocation of the Federal Bureau of Investigation Headquarters. For the Federal Bureau of Investigation (FBI), General Services Administration (GSA) 2013

2014

An Analysis of Prehospital Emergency Medical Services as an Essential Service and as a Public Good in Economic Theory. For the Emergency Medical Services (EMS) 2014
An Independent Review of Foreign National Access Management for the National Aeronautics and Space Administration. For the National Aeronautics and Space Administration (NASA). 2014


2015

Improving Program Management in the Federal Government. National Academy of Public Administration. 2015

Increasing the Effectiveness of the Federal Role in Cybersecurity Education. For the Center for Internet Security and Deloitte and Touche LLP. 2015


Centers for Disease Control and Prevention: Transforming Recruitment and Hiring Process. For the Centers for Disease Control and Prevention (CDC) 2015

Independent Review of the Management Policies of the Department of Justice Civil Rights Division. For the U.S. Department of Justice (DOJ) Civil Rights Division. 2015


Advancing U.S. Agricultural Trade: Reorganizing the U.S. Department of Agriculture. For the U.S. Department of Agriculture (USDA). 2015
Achieving and Sustaining Transformation at the U.S. Census Bureau. For the Census Bureau. 2015

2016

Transition 2016. Project on the presidential transition jointly with other organizations.


2017

Improving CDC’s Executive Recruitment, Performance Management, Compensation and On Boarding Processes. For the Centers for Disease Control and Prevention (CDC). 2017


Review of Administrative and Financial Management Services. For the Agricultural Research Service (ARS). 2017